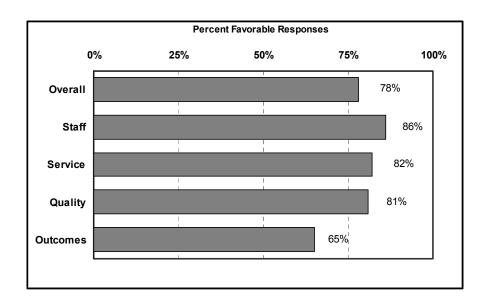
# EVALUATION OF CHILD AND ADOLESCENT MENTAL HEALTH PROGRAMS

# By Parents of Children Served in Vermont July – December 2007

# **TECHNICAL REPORT**

# **July 2008**



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#### **FOREWORD**

The 2008 survey of parents of children served by child and adolescent mental health programs in Vermont is one part of a larger effort to monitor community mental health program performance. The parent evaluations will be used in conjunction with measures of program performance drawn from existing databases to provide a more complete picture of the performance of local community mental health programs. The combined results of these evaluations will allow a variety of stakeholders to systematically compare the performance of community-based mental health programs in Vermont, and to support local programs in their ongoing quality improvement process.

The results of this survey should be considered in light of previous consumer and stakeholder evaluations of community mental health programs in Vermont, and in conjunction with the results of surveys that will be conducted in the future. Previous surveys were administered to parents in 2002 and again in 2006 regarding the quality of services their children received. Technical reports of previous survey data can be found online at http://healthvermont.gov/mh/docs/res-eval/satisfaction-report.aspx.

The results of these evaluations should be considered in terms of access to care, service delivery patterns, service system integration, and treatment outcomes based on analyses of existing databases. Many of these indicators are published in the annual Department of Mental Health (DMH) Statistical Reports and weekly Performance Indicator Project data reports (PIPs), which are available in hard copy from the Vermont Department of Health's Mental Health Research and Statistics Unit or online at http://healthvermont.gov/mh/docs/research-pubs.aspx.

This approach to program evaluation assumes that program performance is a multidimensional phenomenon which is best understood on the basis of a variety of indicators that focus on different aspects of program performance. This report focuses on one very important measure of the performance of Vermont's community child and adolescent mental health programs, the subjective evaluations of parents of the children who were served.

The authors of this report thank all those who contributed to this project. This work could not have been completed without the help of the staff of the Child, Adolescent and Family Unit of the Vermont Department of Mental Health. The authors also thank the parents who took the time to evaluate and comment on the child and adolescent mental health programs provided by community mental health centers in Vermont.

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## **EVALUATION OF CHILD AND ADOLESCENT MENTAL HEALTH PROGRAMS**

# By the Parents of Children Served in Vermont July - December 2007

## PROJECT OVERVIEW AND SUMMARY OF RESULTS

During the spring of 2008, the Child and Family Unit of the Vermont Department of Mental Health (DMH) invited the parents of children who had recently received community mental health services to complete a survey to evaluate child and adolescent mental health programs in Vermont's ten regional Community Mental Health Centers (CMHCs). Surveys were sent to parents of all children up to the age of 18 who received at least three Medicaid-reimbursed services during the period July through December 2007. In total, 547 of the potential pool of 2,404 deliverable surveys were returned. Twenty-two percent of the deliverable surveys (539) were useable for quantitative analysis (See Appendix V, Table 2, page 30).

The parent survey consisted of twenty-six fixed alternative questions and four open-ended questions designed to provide information that would help stakeholders to compare the performance of child and adolescent mental health programs in Vermont. The survey instrument was based on the Mental Health Statistics Improvement Program (MHSIP) Consumer Survey developed by a multi-state work group and modified as a result of input from Vermont stakeholders (see Appendix II, page 14).

# Methodology

In order to facilitate comparison of Vermont's ten child and adolescent mental health programs, parents' responses to the twenty-six fixed alternative questions were combined into five scales. These scales focus on overall consumer evaluation of program performance, and evaluation of program performance with regard to staff, services, quality, and outcomes. In order to provide an unbiased comparison across programs, survey results were statistically adjusted to remove the effect of dissimilarities among the client populations served by different community programs. Reports of significance are at the 95% confidence level (p<.05). For details of scale construction and statistical analyses, see Appendix IV (page 22). The percentages of parents making positive and negative narrative comments in response to the open-ended questions are noted in this report.

## **Overall Results**

The parents of children served by child and adolescent mental health programs in Vermont were very likely to rate their programs favorably. Statewide, on the overall measure of program performance, 78% of the parents evaluated the programs positively. Some aspects of program performance, however, were rated more favorably than others. Fixed alternative items related to staff received the most favorable responses (86%)

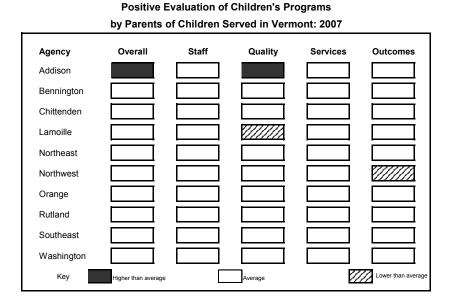
favorable), followed by services (82% favorable) and quality (81% favorable). Items related to outcomes received the lowest ratings (65% favorable). Additional comments about program performance were offered by 71% of parents who responded to the survey. When these comments were coded as positive or negative, it was found that significantly more parents made positive comments (64%) than negative comments (37%).

# **Overview of Differences among Programs**

In order to compare parents' evaluations of child and adolescent mental health programs in the ten CMHCs, ratings of individual programs on each of five composite scales were compared to the average of the regional scores (referred to in this report as the statewide average) for each scale. Although all programs received high scores, the results of this survey indicate that parents' evaluations of several of the state's ten child and adolescent community mental health programs were significantly different from the statewide average on individual measures of program performance.

Figure 1

Positive Evaluation of Child and Adolescent Mental Health Programs by Parents of Children Served in Vermont August – November 2007



The Addison child and adolescent mental health program was rated more favorably compared to the statewide average on two of the five scales, Overall and Quality. The Lamoille child and adolescent mental health program was rated less favorably compared to the statewide average on one of the five scales, Quality. The Northwest child and adolescent mental health program was rated less favorably compared to the statewide

average on one of the five scales, Outcomes. Parents' evaluations of the seven other programs were not statistically different from the statewide average on any of the scales.

The results of this evaluation of child and adolescent mental health programs in Vermont need to be considered in conjunction with other measures of program performance in order to obtain a balanced picture of the quality of care provided to children and adolescents with mental health needs and their families in Vermont.

## STATEWIDE RESULTS

The majority of parents of children served by child and adolescent mental health programs at community mental health centers in Vermont rated their programs favorably. (Appendix V, Table 3, page 31 provides an item-by-item summary of responses to the fixed alternative items.)

The two most favorably rated questions related to staff: "Staff spoke with me in a way that I understood" (91%) and "Staff treated me with respect" (90%). Parents gave very favorable ratings to other staff-related questions: "I liked the staff people who worked with me" (89%), "Staff were sensitive to our cultural/ethnic background" (83%), "The staff listened to what I had to say" (83%), and "Staff respected my family's religious/spiritual beliefs" (82%). Parents also gave very favorable ratings to two service-related questions: "The location of my mental health services was convenient" (87%) and "Services were available at times convenient for me" (81%).

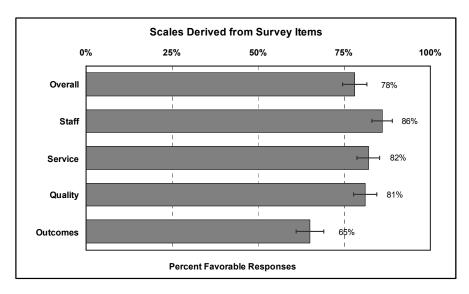
Eighty-one percent of the parents agreed or strongly agreed that "The services we received from <CMHC name> were helpful to my child and family".

The least favorably rated questions related to outcomes as a result of mental health services. Fifty-four percent felt that "My child is better able to cope when things go wrong" and 60% agreed that "My child gets along better with family members."

There were significant differences in parents' ratings of child and adolescent mental health programs on the five scales derived from responses to the Vermont survey (see Figure 2 below).

Figure 2

Positive Evaluation of Child and Adolescent Mental Health Programs
By Parents of Children Served in Vermont August - November 2007



Seventy-eight percent of parents rated programs favorably Overall. The Staff scale (86% favorable) received more favorable responses than the Services and Quality scales (82% and 81% favorable). Parents' ratings on all four of these scales were significantly higher than ratings on the Outcomes scale (65% favorable).

## **EVALUATION OF DIFFERENCES AMONG PROGRAMS**

Parents' evaluations of child and adolescent mental health programs at Vermont's ten regional CMHCs on the five scales that were built from survey responses were highly favorable. In order to provide a comprehensive overall evaluation of program performance, the average of the regional scores for each of the scales was calculated. The parent ratings of each regional program were then compared to this statewide average for each of the scales (Appendix V, Table 4, page 32 and Appendix VI, Figures 3-7, pages 34-38). These comparisons show some variation between providers. Combined, these results provide a succinct portrait of parents' evaluations of child and adolescent mental health programs in Vermont.

Seven of the ten Vermont child and adolescent mental health programs received parent ratings similar to the statewide average on all five scales for the period July through December 2007. Parents of children receiving child and adolescent mental health services at the Counseling Services of Addison County (Addison) program received ratings significantly more favorable than the statewide average on the Overall and Quality scales. Parents of children receiving child and adolescent mental health services at the Lamoille County Mental Health Services (Lamoille) rated their program less favorably than the statewide average on one of the five scales (Quality) and the Northwest Counseling and Support Services (Northwest) child and adolescent mental health program was rated less favorably than the statewide average on one scale (Outcomes).

The child and adolescent mental health programs received ratings similar to the statewide average score on all five scales at the United Counseling Services (Bennington), HowardCenter (Chittenden), Northeast Kingdom Human Services (Northeast), Clara Martin Center (Orange), Rutland Mental Health Services (Rutland), Health Care and Rehabilitation Services of Southeast Vermont (Southeast), and Washington County Mental Health Services (Washington).

## **Overall Evaluation**

The measure of overall satisfaction with each of the ten community child and adolescent mental health programs that was used in this study is based on parents' responses to 26 fixed alternative questions. The response alternatives were on a 5-point scale: 5 (Strongly Agree), 4 (Agree), 3 (Undecided), 2 (Disagree), or 1 (Strongly Disagree). For the purposes of scale construction, the composite measure of overall satisfaction for each respondent

was based on the number of individual questions with positive responses. (For details of scale construction, see Appendix IV, page 22.)

Statewide, parents rated their child and adolescent mental health programs favorably with 78% of parents giving a positive overall evaluation. Parents' overall ratings in Addison were significantly higher (91% favorable) than the statewide average score. The parents' overall ratings of the remaining nine CMHC programs did not differ significantly from the statewide average score (see pages 32 and 34).

#### Staff

The parents' rating of the staff of their local community child and adolescent mental health programs was derived from responses to nine fixed alternative questions:

- 14. I liked the staff people who worked with me at <CMHC Name>.
- 15. The staff knew how to help my child.
- 16. The staff asked me what I wanted/needed.
- 17. The staff listened to what I had to say.
- 18. The staff helping my child stuck with us no matter what.
- 19. Staff treated me with respect.
- 20. Staff respected my family's religious/spiritual beliefs.
- 21. Staff spoke with me in a way that I understand.
- 22. Staff were sensitive to my cultural/ethnic background.

The composite measure of staff performance was based on the number of questions with positive responses (i.e., a rating of 4 or 5). Statewide, parents generally rated their child and adolescent mental health programs more favorably on the Staff scale than on the other scales; 86% gave their child and adolescent mental health programs a positive staff evaluation. No child and adolescent mental health program was rated significantly differently from the statewide average score on the Staff scale (see pages 32 and 35).

## Quality

Parents' rating of the quality of the programs from which their children received services was derived from responses to three fixed alternative questions:

- 24. The services I received from <CMHC Name> were of good quality.
- 25. If I needed mental health services in the future, I would use this mental health center again.
- 26. I would recommend this mental health center to a friend who needed help.

The composite measure of program quality was based on the number of questions with positive responses (i.e., a rating of 4 or 5). Statewide, 81% of parents rated their child and adolescent mental health programs favorably on the Quality scale. Two child and adolescent mental health programs were rated significantly differently from the statewide

average score on the Quality scale. The quality of the child and adolescent mental health program in the Addison region was rated significantly higher (91% favorable) than the statewide average, and the quality of the child and adolescent mental health program in the Lamoille region was rated significantly lower (59% favorable) than the statewide average (see pages 32 and 36).

#### Services

The parents' rating of the services that their children and family had received was derived from responses to six fixed alternative questions:

- 8. I liked the services we received from <CMHC Name>.
- 9. I helped to choose my child's treatment goals.
- 10. I helped to choose my child's services.
- 11. The services my child and/or family received were right for us.
- 12. The location of our mental health services was convenient.
- 13. Services were available at times convenient for me.

The composite measure of child and adolescent program services was based on the number of questions with positive responses (i.e., a rating of 4 or 5). Statewide, 82% of parents rated their child and adolescent mental health programs favorably on the Services scale. None of the programs received ratings significantly different from the statewide average on this scale (see page 32 and 37).

#### Outcomes

Parents' perception of the outcomes of the services of the child and adolescent mental health programs was derived from responses to six fixed alternative questions:

As a result of the services my child received:

- 2. My child is better at handling daily life.
- 3. My child gets along better with my family.
- 4. My child gets along better with friends and other people.
- 5. My child is doing better in school and/or at work.
- 6. My child is better able to cope when things go wrong.
- 7. I am satisfied with our family life.

The composite measure of outcomes was based on the number of questions with positive responses (i.e., a rating of 4 or 5). Statewide, 65% of the parents rated their child and adolescent mental health programs favorably on the Outcomes scale.

One CMHC was rated significantly differently from the statewide average of 65% on this scale. Parents of children served by the child and adolescent mental health program in the Northwest region rated their outcomes significantly less favorably (48% favorable) than the statewide average (see pages 32 and 38).

#### **Narrative Comments**

In order to obtain a more complete understanding of the opinions and concerns of parents of young consumers, four open-ended questions were included in the questionnaire:

- 27. What was most helpful about the services you have received?
- 28. What was least helpful about the services you have received?
- 29. What could your mental health center do to improve?
- 30. Other comments:

In total, 391 parents (71% of returned surveys) supplemented their responses to the survey with 545 written comments that were coded and grouped into positive and negative categories. Of the total number of comments received, 347 (from 89% of respondents who made comments) were positive and 198 (from 51% of respondents who made comments) were negative. Forty-two percent of parents who made comments made both positive and negative comments. Fewer than 10% of the parents who made comments made only negative comments. Parents were more likely to make positive than negative comments about every agency (see Figure 8, page 39).

Analysis of comments revealed several common themes. Positive comments tended to focus on parents' satisfaction with how easy it was to talk to their child's mental health provider, and how they and their child felt listened to and respected by their case workers. As one parent stated, "communication is always excellent." A number of parents made comments about specific counselors, saying they were "awesome" and "professionally trained, skilled workers." Parents found it most helpful that services were conveniently available at their child's school. Parents also found the specific services their child received helpful: one parent expressed clearly that "we received therapeutic services that matched my child's emotional needs well," while another stated that "my son was finally put on the right medication, and it has made a big difference." One parent said that "I cannot imagine the help we received being improved in any way."

Negative comments also followed several common themes. Some parents found it difficult to make appointments with psychiatrists or doctors in a timely fashion, and others stated that there was "a lack of communication between staff and us." An oftenmentioned suggestion was to involve the family more, to increase communication with parents regarding their child's progress, and to improve coordination of physical health and mental health services. Some parents mentioned frequent turnover in staff and the negative effect of this on their child's progress.

# **APPENDIX I:**

# **LETTERS**

First Cover Letter Follow-up Cover Letter

## **First Cover Letter**



Department of Mental Health 108 Cherry Street, PO Box 70 Burlington, VT 05402-0070 www.healthvermont.gov/mh [phone] 802-652-2000 [Legal] 802-657-4310

[Legal] 802-657-4310 [fax] 802-652-2005 [tty] 800-253-0191

March 31, 2008

Agency of Human Services

[Code #]

To the parent(s) of: Name Street Address City, State, Zipcode

Dear Parent:

We are asking you to help evaluate the mental health services for children and adolescents provided by [CMHC name]. You were selected as part of our sample as records indicate your child received services from that agency between July 1 and November 30, 2007. If you are not sure what services your child received, you may call us and we will look it up. Many services by community mental health centers may be provided at other locations such as in the child's school or in the community.

Your opinions and your answers are very important to us. We want to continue to improve the quality of care received by Vermonters, and we believe that people who participate in services have a special insight into what makes quality health care.

Answering the survey's questions is your choice. Your answers will not affect your ability to receive services. No one at *[CMHC name]* will know whether or not you are participating in the survey.

Your answers to this survey will not be available to anyone other than our research staff. Results will be reported as rates and percentages for groups of people; no individuals will be identified. The code on the questionnaire will allow us to link your answers to demographic and service information about your child and to assure that you do not receive another survey after you answer this one.

If you would like to receive a summary of the results of this survey, please check the box at the end of the questionnaire.

If you have any questions, please feel free to call Alice Maynard, our Chief of Quality Management, at 802-652-2035.

Thank you.

Sincerely,

Charles Biss, Director Child, Adolescent, and Family Mental Health

Enc.



# **Follow-up Cover Letter**



Agency of Human Services

Department of Mental Health 108 Cherry Street, PO Box 70 Burlington, VT 05402-0070 www.healthvermont.gov/mh

[phone] 802-652-2000 [Legal] 802-657-4310 [fax] 802-652-2005 [tty] 800-253-0191

[Code #]

April 30, 2008

To the parent(s) of: Name Street Address City, State, Zipcode

#### Re: Request for Feedback

I am writing to encourage you to complete and return the survey you received recently about community mental health services your child received between July 1 and November 30, 2007, through *[CMHC name]*. Your answers to the survey's questions are important to us as we work to continue to improve the quality of health care received by Vermonters. Your answers remain confidential as we report the results only as group data with rates and percentages.

In case you did not receive the original survey or misplaced it, I have enclosed another copy with a pre-addressed and stamped return envelope in which to mail it.

If you would like to receive a summary of the results of this survey, please check the box at the end of the questionnaire. If you have any questions, please feel free to call Alice Maynard, our Chief of Quality Management, at 802-652-2035.

Thank you for your help.

Sincerely,

Charles Biss, Director Child, Adolescent, and Family Unit

Enc.



# **APPENDIX II:**

**VERMONT MENTAL HEALTH FAMILY SURVEY** 

# **Vermont Mental Health Family Survey**

«Survey\_»-«CMHC\_Code»

Please circle the number for each item that best describes your evaluation of the services your child received from **«CLINIC»**.

	Strongly Disagree	Disagree	Undecided	Agree	Strongly Agree
Results	Disagree	Disagree	- nacciaca		
The services we received from <b>«CLINIC»</b> were helpful to my child and family	1	2	3	4	5
As a result of the services I received:					
2. My child is better at handling daily life	1	2	3	4	5
3. My child gets along better with family members	1	2	3	4	5
4. My child gets along better with friends and other people	1	2	3	4	5
5. My child is doing better in school and/or at work	1	2	3	4	5
6. My child is better able to cope when things go wrong	1	2	3	4	5
7. I am more satisfied with our family life	1	2	3	4	5
Services					
8. I liked the services we received from «CLINIC»	1	2	3	4	5
9. I helped to choose my child's treatment goals	1	2	3	4	5
10. I helped to choose my child's services	1	2	3	4	5
11. The services my child and/or family received were right fo	rus 1	2	3	4	5
12. The location of my mental health services was convenient.	1	2	3	4	5
13. Services were available at times convenient for me	1	2	3	4	5
<u>Staff</u>					
14. I liked the staff people who worked with me at «CLINIC»	1	2	3	4	5
15. The staff knew how to help my child	1	2	3	4	5
16. The staff asked me what I wanted/needed	1	2	3	4	5
17. The staff listened to what I had to say	1	2	3	4	5
18. The staff helping my child stuck with us no matter what	1	2	3	4	5
19. Staff treated me with respect	1	2	3	4	5
20. Staff respected my family's religious/spiritual beliefs	1	2	3	4	5
21. Staff spoke with me in a way that I understood	1	2	3	4	5
22. Staff were sensitive to our cultural/ethnic background	1	2	3	4	5

	Strongly Disagree	Disagree	Undecided	Agree	Strongl Agree
Overall Satisfaction		_			_
9. Overall, I am satisfied with the services my child received	1	2	3	4	5
10. The services I received from <b>«CLINIC»</b> were of good quality	1	2	3	4	5
11. If I needed mental health services in the future, I would use this mental health center again	1	2	3	4	5
12. I would recommend this mental health center to a friend who needed help	1	2	3	4	5
<u>Comments</u>					
13. What was most helpful about the services you received?					
14. What was least helpful about the services you received?					
15. What could your mental health center do to improve?					
16. Other comments?					
Your relationship to child:  Parent Foster parent Other (please specific	fy)				
☐ Please send me a summary of the findings of the survey.					
Thank yo	u!				

# **APPENDIX III:**

# **DATA COLLECTION**

Project Philosophy
Data Collection Procedures
Consumer Concerns

# **Project Philosophy**

This survey was designed with two goals in mind. First, the project was designed to provide an assessment of program performance that would allow a variety of stakeholders to compare the performance of child and adolescent mental health programs in Vermont. These stakeholders, who are the intended audience for this report, include consumers, parents, caregivers, program administrators, funding agencies, and members of the general public. The findings of this survey will be an important part of the local agency designation process conducted by VDH DMH. It is hoped that these findings will also support local programs in their ongoing quality improvement process. Second, the project was designed to give a voice to parents whose children receive mental health services and to provide a context in which that voice would be heard. These two goals led to the selection of research procedures that are notable in three ways.

First, DMH randomly selected a sample of 75% of all children age 18 and under who had received at least three Medicaid funded services in Vermont's Community Mental Health Centers (CMHCs) during the 6 month period from July through December 2007. Parents of these children were then invited to complete a survey to evaluate their child's mental health program.

Second, questionnaires were not anonymous although all responses were treated as personal/confidential information. An obvious code on each questionnaire allowed the research team to link survey responses with other data about the respondents' children (e.g., age, gender, diagnosis, type and amount of service). This information allowed the research team to identify any non-response bias or bias due to any differences in the caseload of different programs, and to apply analytical techniques that control the effect of the bias. The ability to connect survey responses to personally identifying information also allowed DMH staff to contact respondents whenever strong complaints were received or potentially serious problems were indicated. In such cases respondents were asked if they wanted Department staff to follow up on their concerns.

Third, sophisticated statistical procedures were used to assure that any apparent differences among programs were not due to differences in caseload characteristics. These procedures are described in more detail below.

#### **Data Collection Procedures**

During the period July to December 2007, 4,119 children received at least three Medicaid reimbursed services from child and adolescent mental health programs in Vermont. Questionnaires were mailed to parents of a random sample of 3,089 of these children. The questionnaires were mailed during March and April 2008 by the DMH Child, Adolescent and Family Unit central office staff. Each questionnaire was clearly numbered. The cover letter to each client specifically referred to this number, explained its purpose, and assured the potential respondent that his or her personal privacy would be protected

(see Appendix I, page 10). The purpose of the questionnaire number was to allow the research team to identify non-respondents for follow-up, and to allow for the linkage of questionnaire responses to the DMH databases.

Approximately five weeks after the original questionnaire was mailed, people who had not responded to the first mailing were sent a follow-up letter (see Appendix I, page 11). This mailing included a follow-up cover letter, a copy of the original cover letter, and a second copy of the questionnaire.

Of the 3,089 questionnaires that were mailed, 2,404 were deliverable. Of these, 547 were returned to DMH. Twenty-two percent of deliverable surveys were included in the analyses. Response rates for individual child and adolescent mental health programs varied from 18% to 32% (see Appendix V, Table 2, page 30). Overall, there was no difference in response rates related to age or gender of children receiving services. However, response rates varied somewhat related to other characteristics of the children served. Parents of children with a diagnosis of organic brain syndrome or substance abuse, or with an indication of alcohol use, drug abuse, or involvement with criminal justice, responded less frequently than did other parents. Parents of children with schizophrenia or a personality disorder responded more frequently than did other parents.

## **Consumer Concerns**

Written comments accompanied 71% of all returned questionnaires. These comments expressed concerns of various kinds. Whenever a written comment indicated the possibility of a problem that involved the health or safety of a client, or that involved potential ethical or legal problems, a formal complaint procedure was initiated. Appropriate staff of DMH reviewed each complaint. If follow-up was deemed appropriate, staff contacted the consumer (by telephone) to volunteer the service of the Department staff in regard to the issue.

# **APPENDIX IV:**

# **ANALYTICAL PROCEDURES**

Scale Construction and Characteristics
Narrative Comments
Data Analysis
Discussion

## **Scale Construction and Characteristics**

The Vermont survey of parents whose children had been served by child and adolescent mental health programs included twenty-six fixed alternative questions and four opened-ended questions. Responses to the fixed alternative questions were entered directly into a computer database for analysis. On the fixed alternative questions, responses that indicated parents "Strongly Agree" or "Agree" with the item were grouped to indicate a positive evaluation of program performance. Responses to the open ended questions were coded into positive and negative categories for analysis.

For purposes of analysis, five scales were derived from the parents' responses to the fixed alternative questions. These scales include a measure of parents' overall evaluation of their child's treatment program and additional scales that measure their evaluation of the staff that provided services, the services received, and the quality of the services received. In addition, a final scale measured parents' perception of treatment outcomes to date, the impact of the services on the life of their child and family.

Overall consumer evaluation of child and adolescent mental health program performance, the first composite measure, uses all of the 26 fixed alternative questions. The scores for the questions that were answered were summed and divided by the number of items answered. The results were then rounded to an integer scale with 4 and 5 ("Agree" and "Strongly Agree") coded as positive. Individuals who responded to more than half of the questions included in any scale were included in the computation for that scale.

Staff, the second composite measure, was derived from consumer responses to nine fixed alternative questions. The questions that contributed to this scale include:

- 14. I liked the staff people who worked with me at <CMHC Name>.
- 15. The staff knew how to help my child.
- 16. The staff asked me what I wanted/needed.
- 17. The staff listened to what I had to say.
- 18. The staff helping my child stuck with us no matter what.
- 19. Staff treated me with respect.
- 20. Staff respected my family's religious/spiritual beliefs.
- 21. Staff spoke with me in a way that I understand.
- 22. Staff were sensitive to my cultural/ethnic background.

For a rating to be included, at least five of these questions had to have been answered. The scores for the questions that were answered were summed and divided by the number of questions answered. The results were rounded to an integer scale with 4 and 5 coded as positive. The internal consistency of this scale as measured by average interitem correlation (Cronbach's Alpha) is .919.

The services scale, the third composite measure, was derived from consumer responses to six fixed alternative questions. The items that contributed to this scale include:

- 8. I liked the services we received from <CMHC Name>.
- 9. I helped to choose my child's treatment goals.
- 10. I helped to choose my child's services.
- 11. The services my child and/or family received were right for us.
- 12. The location of our mental health services was convenient.
- 13. Services were available at times convenient for me.

For a rating to be included, at least four of these questions had to have been answered. The scores for the items that were answered were summed and divided by the number of items answered. The results were rounded to an integer scale with 4 and 5 coded as positive. The internal consistency of this scale as measured by average inter-item correlation (Cronbach's Alpha) is .890.

Quality, the fourth composite measure, was derived from consumer responses to three fixed alternative questions. The items that contributed to this scale include:

- 24. The services I received from < CMHC Name > were of good quality.
- 25. If I needed mental health services in the future, I would use this mental health center again.
- 26. I would recommend this mental health center to a friend who needed help.

For a rating to be included, at least two of these questions had to have been answered. The scores for the items that were answered were summed and divided by the number of items answered. The results were rounded to an integer scale with 4 and 5 coded as positive. The internal consistency of this scale as measured by average inter-item correlation (Cronbach's Alpha) is .941.

Parents' perception of treatment outcomes, the fifth composite measure, was based on responses to six fixed alternative questions. The items that contributed to this scale include:

As a result of the services I received:

- 2. My child is better at handling daily life.
- 3. My child gets along better with family members.
- 4. My child gets along better with friends and other people.
- 5. My child is doing better in school and/or at work.
- 6. My child is better able to cope when things go wrong.
- 7. I am more satisfied with our family life.

The outcomes scale was constructed for all individuals who had responded to at least four of these items. The scores for the items that were answered were summed and divided by the number of items answered. The results were rounded to an integer scale with 4 and 5

coded as positive. The internal consistency of this scale as measured by average interitem correlation (Cronbach's Alpha) is .929.

## **Narrative Comments**

In order to obtain a more complete understanding of the opinions and concerns of consumers of child and adolescent mental health programs in Vermont, four open-ended questions were included in the questionnaire:

- 27. What was most helpful about the services you received?
- 28. What was least helpful about the services you received?
- 29. What could your mental health center do to improve?
- 30 Other comments?

Three hundred ninety-one parents (71% of respondents) supplemented their responses to the survey with written comments. Eight of these parents did not answer at least half of the fixed alternative items so their item responses were not included in the survey analyses. Ten parents supplied comments only. All written responses were coded and grouped to provide further indication of consumer satisfaction with child and adolescent mental health programs. The primary indicator used was the proportion of all respondents who made positive or negative comments about their child and adolescent mental health programs.

# **Data Analysis**

In order to provide a more valid basis for comparison of the performance of Vermont's ten child and adolescent mental health programs, two statistical correction/adjustment procedures were considered for the data analysis. First, it was determined that a "finite population correction" to adjust for the proportion of all potential respondents who returned useable questionnaires was not necessary because the overall response rate was relatively low. Second, a statistical "case-mix adjustment" was applied to the results in order to eliminate any bias that might be introduced by dissimilarities among the client populations served by different community programs.

# **Finite Population Correction**

Consumer satisfaction surveys, intended to provide information on a finite number of people who are served by specific programs, can achieve a variety of response rates. When responses are received from a substantial proportion of all potential subjects, standard techniques for determining confidence intervals overstate the uncertainty of the results. The standard procedure for deriving 95% confidence intervals for survey results assumes an infinite population represented by a small number of observations. In order to correct this confidence interval for studies in which a substantial proportion of all potential respondents is represented, a finite population correction can be added to the computation. For this survey, 22% of all potential respondents returned useable

questionnaires. Because this response rate represents a relatively small number of possible responses, finite population correction would have no impact on the data analyses of this survey.

# **Case-mix Adjustment**

In order to compare the performance of Vermont's child and adolescent mental health programs, each of the five measures of consumer satisfaction described above was statistically adjusted to account for differences in the case-mix of the ten programs. This process involved three steps. First, a variety of child characteristics, or potential risk-adjustment factors, were tested. These included gender, age, and a range of yes/no variables for individual DSM diagnoses. The child characteristics that were statistically related to variation in parent evaluations of child and adolescent mental health programs were identified. Second, statistically significant differences in the caseloads of the community programs were identified and compared to the child characteristics that were related to variation in parent evaluations of program performance. Finally, the child characteristics that were statistically related to both evaluation of services and caseload differences were used to adjust the raw measures of satisfaction for each community program. The relationship of each of the five scales to these child characteristics and the variation of each across programs is described in the following table.

Table 1

Risk Adjustment: Statistical Significance of Relationships

Case-mix Adjustment: Statistical Significance of Relationships (p<.05)							
Potential Case-mix	Agency	Fixed Alternative Scales					
Adjustment Factors	Case Mix	Overall	Staff	Service	Quality	Outcomes	
Age				*			
Gender							
Schizophrenia							
Affective Disorder	*		*	*			
Anxiety Disorder	*						
Personality Disorder							
Adjustment Disorder	*		*				
Substance Abuse							

Three risk adjustment factors were found to vary among the child and adolescent mental health program caseloads at a statistically significant level (p<.05). These factors include a diagnosis of affective disorder, a diagnosis of anxiety disorder, and a diagnosis of adjustment disorder. Other possible risk factors, such as gender or a diagnosis of schizophrenia, were not found to vary significantly among program caseloads.

One scale score, service, was significantly related to the age of the children served and to a diagnosis of affective disorder. The staff scale scores were significantly related to a diagnosis of affective disorder and a diagnosis of adjustment disorder. The overall, quality and outcomes scale scores were not significantly related to any of the possible risk factors. Because scores on these scales varied among programs and were related to the risk factors, the scales were risk adjusted before scores for different programs were compared. Age group (less than 10 years, 10-13, and 14-18) was also included in the risk adjustment procedures.

Whenever a statistical adjustment of survey results was necessary to provide an unbiased comparison of child and adolescent mental health programs, the analysis followed a four-step process. First, the respondents from each community program were divided into the number of categories resulting from the combination of risk factors. When age alone is required, three categories are used. When age (three categories) and affective disorder (two categories) adjustments are both indicated, six categories result. Second, the average respondent rating was determined for each of these categories. Third, the statewide proportion of all child and adolescent mental health program clients who fell into each category was determined. Finally, the average parent rating for each category was multiplied by the statewide proportion of all respondents who fell into that category, and the results were summed to provide a measure of consumer rating that is free of the influence of differences in the characteristics of consumers across programs.

Mathematically, this analytical process is expressed by the following formula:

$$\sum w_i \overline{X_i}$$

where ' $w_i$ ' is the proportion of all potential respondents who, for example, fall into age category 'i', and ' $\overline{X_i}$ ' is the average level of satisfaction for people in age group 'i'.

When one of the categories used in this analysis included no responses, it was necessary to consider whether the difference between the caseload of a specific program and the caseload of other programs in the state was too great to allow for statistical case-mix adjustment. If it was decided that the difference was within reason, the empty category was collapsed into an adjacent category and the process described above was repeated using the smaller set of categories.

#### Discussion

The statistical adjustments/corrections used in this evaluation allowed the analysis to take into account the methodological strengths and shortcomings of the survey and the unique characteristics of Vermont's community mental health programs. Statistical adjustment for difference in case-mix allows researchers and program evaluators to appropriately compare the performance of programs that serve people with different demographic and clinical characteristics, and different patterns of service utilization.

The statistical adjustment designed to correct for differences in case-mix across provider organizations had some impact on the survey results. In general, there was very little difference in the client populations of the ten programs in areas that were related to consumer satisfaction. The relative impact of these statistical adjustments could be very different in situations where response rates are higher and/or case-mix differences are more substantial.

# **APPENDIX V:**

# **TABLES AND FIGURES**

Response Rates by Program
Positive Responses to Individual Questions by Program
Positive Scale Scores by Program

Table 2

Response Rates by Program

Evaluation of Child and Adolescent Mental Health Programs in Vermont
By Parents of Children Served July to December 2007

Region/Provider <sup>1</sup>			Response Rate				
		Mailed	Deliverable	No Response	Returned	Useable Survey	Analyzed <sup>2</sup>
Statewide		3,089	2,404	1,857	547	539	22%
Addison	- CSAC	310	248	193	55	54	22%
Bennington	- UCS	222	182	138	44	43	24%
Chittenden	- HC	344	276	220	56	56	20%
Lamoille	- LCMH	155	115	84	31	30	26%
Northeast	- NKHS	231	185	149	36	35	19%
Northwest	- NCSS	423	316	243	73	71	22%
Orange	- CMC	254	219	148	71	71	32%
Rutland	- RMHS	283	203	155	48	47	23%
Southeast	- HCRS	566	433	340	93	92	21%
Washington	- WCMH	301	227	187	40	40	18%

<sup>&</sup>lt;sup>1</sup> Appendix VI gives the full name and location of each of the ten designated CMHCs.

<sup>&</sup>lt;sup>2</sup> Questionnaires that were deliverable, completed and used for analysis.

Table 3

Positive Responses to Survey Items by Program

Evaluation of Child and Adolescent Mental Health Programs in Vermont

By Parents of Children Served July to December 2007

	<u>Statewide</u>	Addison	Bennington	Chittenden	Lamoille	Northeast	Northwest	Orange	Rutland	Southeast	Washington
21.	Staff spoke with me in a 91%	way that I und 94%	derstood. 91%	88%	87%	94%	91%	93%	91%	90%	95%
19.	Staff treated me with re	spect. 92%	98%	93%	87%	83%	90%	87%	91%	88%	93%
14.	I liked the staff people 89%	who worked wi 92%	th me at < <cling< td=""><td>C&gt;&gt; . 93%</td><td>79%</td><td>83%</td><td>89%</td><td>88%</td><td>94%</td><td>83%</td><td>88%</td></cling<>	C>> . 93%	79%	83%	89%	88%	94%	83%	88%
12.	The location of my men	tal health serv	ices was convenier 93%	nt. 79%	77%	85%	84%	87%	98%	88%	90%
22.	Staff were sensitive to 6	our cultural/eth 92%	nic background.	80%	80%	69%	85%	84%	88%	76%	92%
17.	The staff listened to wh			85%	77%	70%	77%	83%	87%	82%	84%
20.	Staff respected my familiation 82%			75%	83%	76%	82%	74%	95%	78%	89%
13.	Services were available	e at times conve	enient for me.								
16.	81% The staff asked me wha	89% t I wanted/need	90% ded.	72%	70%	74%	82%	83%	87%	81%	80%
9.	81%  I helped to choose my c	92% hild's treatmen	74% nt goals.	80%	83%	74%	80%	80%	79%	81%	85%
1.	81% The services we receive	87%	71% IC» were helpful to	85%	62%	82%	79%	82%	91%	76%	87%
	81%	87%	88%	84%	63%	79%	72%	82%	81%	84%	78%
24.	The services I received 80%	from «CLINIC 94%	were of good qu' 85%	ality. 80%	52%	80%	71%	78%	89%	83%	79%
8.	I liked the services we in 80%	received from < 89%	<< <i>CLINIC</i> >> . 84%	80%	55%	80%	70%	80%	89%	85%	79%
25.	If I needed mental heal 80%	th services in ti 88%	he future, I would 81%	use this menta 80%	l health cent 62%	ter again. 80%	74%	78%	87%	82%	78%
26.	I would recommend thi	s mental health 89%	center to a friend 79%	l who needed h 78%	elp. 59%	71%	77%	75%	87%	85%	80%
10.	I helped to choose my c	hild's services 87%	64%	81%	59%	88%	72%	81%	83%	81%	77%
23.	Overall, I am satisfied	with the service	es my child receive 80%	ed. 80%	55%	69%	67%	78%	85%	82%	75%
18.	The staff helping my ch				66%	74%	66%	77%	87%	80%	75%
15.	The staff knew how to h	nelp my child.									
11.	74% The services my child a	91% nd/or family re	83% eceived were right	71% for us.	53%	54%	70%	76%	85%	71%	78%
4.	71%  My child gets along bei	81% ter with friend.	74% s and other people	72% e.	47%	63%	61%	76%	76%	76%	68%
5.	63%  My child is doing bette.	76%	65%	67%	57%	53%	54%	63%	64%	66%	64%
	63%	74%	65%	58%	50%	59%	59%	67%	64%	63%	64%
2.	My child is better at ha 63%	ndling daily lif 76%	<sup>c</sup> e. 70%	64%	53%	65%	46%	63%	65%	64%	65%
7.	I am more satisfied with 62%	h our family lif 69%	è. 64%	60%	50%	50%	59%	66%	64%	66%	62%
3.	My child gets along bed	ter with family 66%	members. 57%	67%	50%	59%	54%	60%	62%	61%	61%
6.	My child is better able	to cope when ti	hings go wrong.								
Av	54%	65%	56%	58%	53%	53%	43%	53%	55%	54%	55%
Avera	<b>ge</b> 76%	84%	79%	76%	<sup>64%</sup> 31	71%	71%	76%	82%	77%	77%

Table 4

Adjusted\* Positive Scale Scores by Program

Evaluation of Child and Adolescent Mental Health Programs
by Parents of Children Served in Vermont July - December 2007

Region-Provider	Overall	Staff	Quality	Service	Outcomes
Statewide	78%	86%	81%	82%	65%
Addison -CSAC	91%	93%	91%	91%	76%
Bennington -UCS	77%	92%	81%	81%	65%
Chittenden -HC	77%	90%	80%	73%	63%
Lamoille -LCMH	60%	79%	59%	63%	57%
Northeast -NKHS	84%	68%	80%	74%	60%
Northwest -NCSS	70%	87%	71%	70%	48%
Orange -CMC	78%	82%	78%	64%	70%
Rutland -RMHS	78%	88%	87%	79%	57%
Southeast -HCRS	81%	87%	84%	79%	69%
Washington -WCMH	73%	92%	79%	79%	70%

<sup>\*</sup> Overall scores, and scores for Access, Service, Respect, Autonomy and Outcomes are adjusted for differences in case mix for age and gender by region.

For each scale, **BOLD** numbers indicate significant differences when compared to the statewide average (p<.05).

## **APPENDIX VI:**

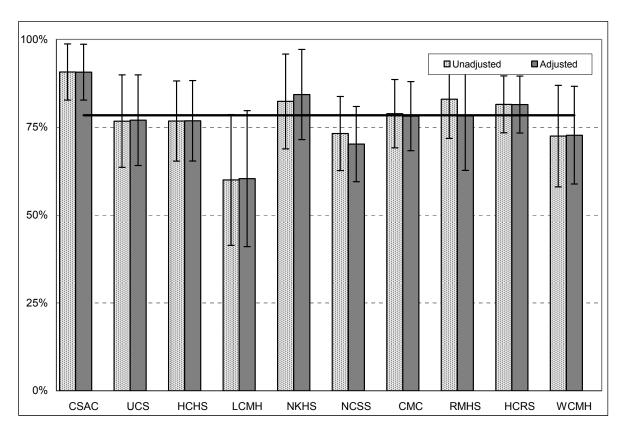
## **PROGRAM COMPARISONS**

Overall Evaluation
Evaluation of Staff
Evaluation of Services
Evaluation of Quality
Evaluation of Outcomes
Narrative Comments
Comparison of Scales from 2002, 2006 and 2008 Surveys
Point-in-Time Comparisons

Figure 3

Overall Evaluation

of Child and Adolescent Mental Health Services
by Parents of Children Served in Vermont July - December 2007



Region-CMHC	#	# Positive	% Positive	Adj. % Positive	Confidence	Significance
Region-Civil iC	Respondents	spondents Respondents		Respondents <sup>1</sup>	Interval	
Addison - CSAC	54	49	91%	91%	(83%-99%)	*
Bennington - UCS	43	33	77%	77%	(64%-90%)	
Chittenden - HCHS	56	43	77%	77%	(65%-88%)	
Lamoille - LCMH	30	18	60%	60%	(41%-80%)	
Northeast - NKHS	34	28	82%	84%	(72%-97%)	
Northwest- NCSS	71	52	73%	70%	(60%-81%)	
Orange - CMC	71	56	79%	78%	(68%-88%)	
Rutland - RMHS	47	39	83%	78%	(63%-94%)	
Southeast- HCRS	92	75	82%	81%	(73%-90%)	
Washington - WCMH	40	29	73%	73%	(59%-87%)	
Statewide	538	422	78%			

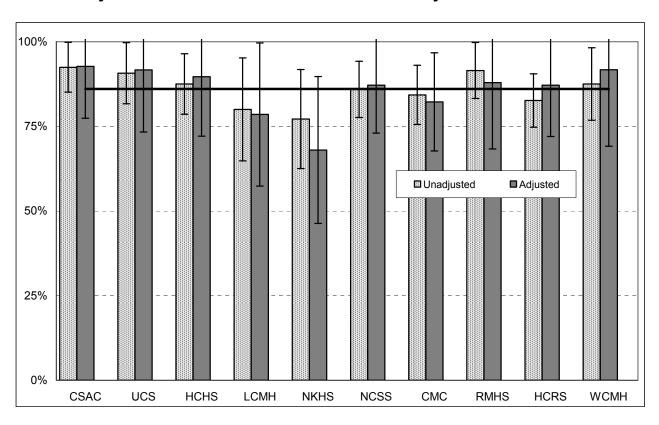
<sup>&</sup>lt;sup>1</sup> Statistically adjusted to reflect caseload composition by age statewide

<sup>\*</sup> Significantly different from average overall evaluation statewide (p<.05)

Figure 4

Evaluation of Staff

of Child and Adolescent Mental Health Services
by Parents of Children Served in Vermont July - December 2007



Region-CMHC	#	# Positive	% Positive	Adj. % Positive	Confidence	Significance
rtegion-civil ic	Respondents	Respondents	spondents Respondents F		Interval	
Addison - CSAC	53	49	92%	93%	(77%-100%)	
Bennington - UCS	43	39	91%	92%	(73%-100%)	
Chittenden - HCHS	56	49	88%	90%	(72%-100%)	
Lamoille - LCMH	30	24	80%	79%	(57%-100%)	
Northeast - NKHS	35	27	77%	68%	(46%-90%)	
Northwest- NCSS	71	61	86%	87%	(73%-100%)	
Orange - CMC	70	59	84%	82%	(68%-97%)	
Rutland - RMHS	47	43	91%	88%	(68%-100%)	
Southeast- HCRS	92	76	83%	87%	(72%-100%)	
Washington - WCMH	40	35	88%	92%	(69%-100%)	
Statewide	537	462	86%			
3.3.3	551	.52	3370			

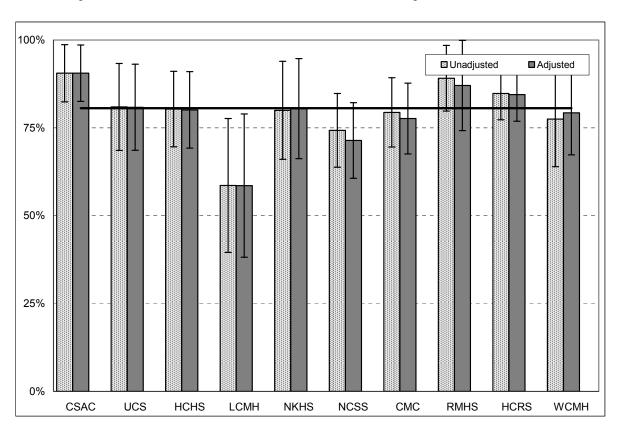
<sup>&</sup>lt;sup>1</sup> Statistically adjusted to reflect caseload composition by age, affect disorder, and schizophrenia statewide

<sup>\*</sup> Significantly different from average statewide evaluation of outcomes (p<.05)

Figure 5

Evaluation of Quality

of Child and Adolescent Mental Health Services
by Parents of Children Served in Vermont July - December 2007



Region-CMHC	#	# Positive	% Positive	Adj. % Positive	Confidence	Significance
Region-Civil 10	Respondents	Respondents	Respondents	Respondents <sup>1</sup>	Interval	
Addison - CSAC	53	48	91%	91%	(83%-99%)	*
Bennington - UCS	42	34	81%	81%	(69%-93%)	
Chittenden - HCHS	56	45	80%	80%	(69%-91%)	
Lamoille - LCMH	29	17	59%	59%	(38%-79%)	*
Northeast - NKHS	35	28	80%	80%	(66%-95%)	
Northwest- NCSS	70	52	74%	71%	(61%-82%)	
Orange - CMC	68	54	79%	78%	(68%-88%)	
Rutland - RMHS	46	41	89%	87%	(74%-100%)	
Southeast- HCRS	92	78	85%	84%	(77%-92%)	
Washington - WCMH	40	31	78%	79%	(67%-91%)	
Statewide	531	428	81%			

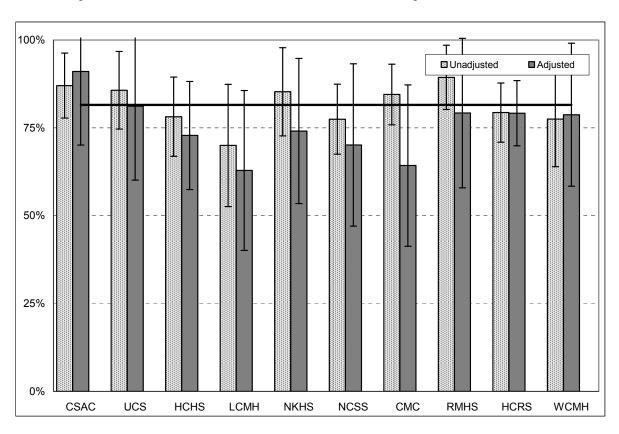
Statistically adjusted to reflect caseload composition by age statewide

<sup>\*</sup> Significantly different from average overall evaluation statewide (p<.05)

Figure 6

Evaluation of Services

of Child and Adolescent Mental Health Services
by Parents of Children Served in Vermont July - December 2007



Region-CMHC	#	# Positive	% Positive	Adj. % Positive	Confidence	Significance
rtegion-own to	Respondents	Respondents Respondents Respondent		Respondents <sup>1</sup>	Interval	
Addison - CSAC	54	47	87%	91%	(70%-100%)	
Bennington - UCS	42	36	86%	81%	(60%-100%)	
Chittenden - HCHS	55	43	78%	73%	(57%-88%)	
Lamoille - LCMH	30	21	70%	63%	(40%-86%)	
Northeast - NKHS	34	29	85%	74%	(53%-95%)	
Northwest- NCSS	71	55	77%	70%	(47%-93%)	
Orange - CMC	71	60	85%	64%	(41%-87%)	
Rutland - RMHS	47	42	89%	79%	(58%-100%)	
Southeast- HCRS	92	73	79%	79%	(70%-88%)	
Washington - WCMH	40	31	78%	79%	(58%-99%)	
Statewide	536	437	82%			

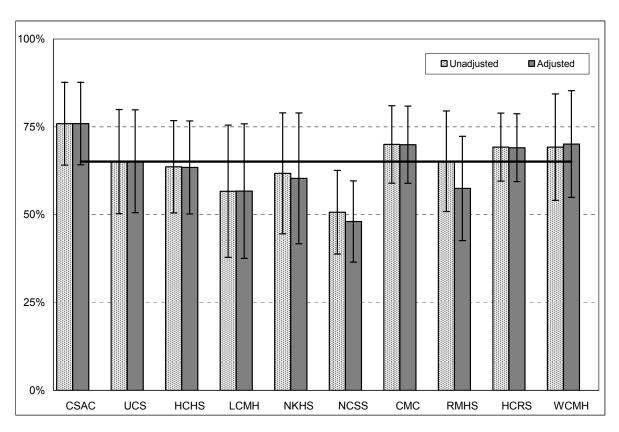
Statistically adjusted to reflect caseload composition by age and affective disorder statewide

<sup>\*</sup> Significantly different from average overall evaluation statewide (p<.05)

Figure 7

Evaluation of Outcomes

of Child and Adolescent Mental Health Services
by Parents of Children Served in Vermont July - December 2007



Region-CMHC	#	# Positive	% Positive	Adj. % Positive	Confidence	Significance
rtegion-own to	Respondents	Respondents Respondents Respondents		Respondents <sup>1</sup>	Interval	
Addison - CSAC	54	41	76%	76%	(64%-88%)	
Bennington - UCS	43	28	65%	65%	(51%-80%)	
Chittenden - HCHS	55	35	64%	63%	(50%-77%)	
Lamoille - LCMH	30	17	57%	57%	(38%-76%)	
Northeast - NKHS	34	21	62%	60%	(42%-79%)	
Northwest- NCSS	71	36	51%	48%	(37%-60%)	*
Orange - CMC	70	49	70%	70%	(59%-81%)	
Rutland - RMHS	46	30	65%	57%	(43%-72%)	
Southeast- HCRS	91	63	69%	69%	(59%-79%)	
Washington - WCMH	39	27	69%	70%	(55%-85%)	
Statewide	533	347	65%			

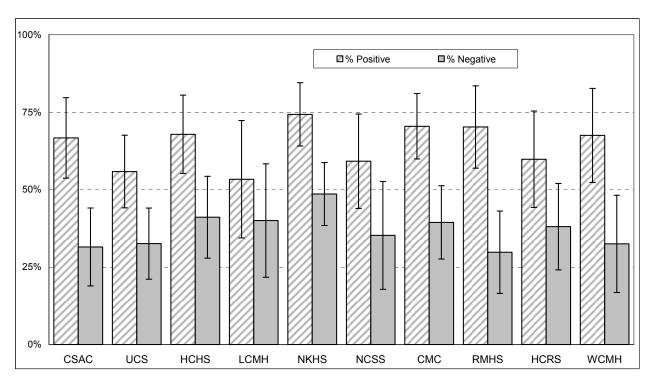
Statistically adjusted to reflect caseload composition by age statewide

<sup>\*</sup> Significantly different from average overall evaluation statewide (p<.05)

Figure 8

Narrative Comments

About Child and Adolescent Mental Health Services
By Parents of Children Served in Vermont July - December 2007

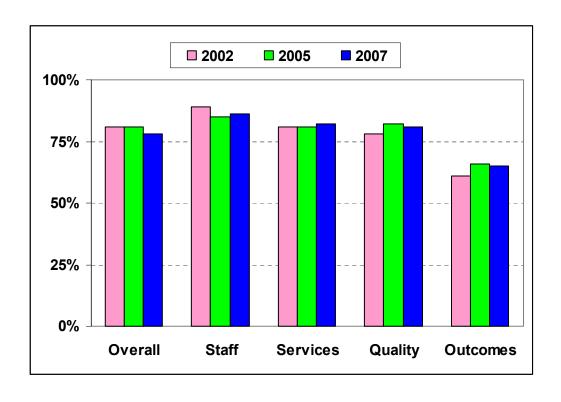


Region-CMHC	#	# Positive	% Positive	Confidence	# Negative	% Negative	Confidence	Significance *
	Respondents	Comments	Comments	Interval	Comments	Comments	Interval	
Addison - CSAC	54	36	67%	(54%-80%)	17	31%	(17%-42%)	*
Bennington - UCS	43	24	56%	(47%-71%)	14	33%	(25%-48%)	*
Chittenden - HCHS	56	38	68%	(55%-80%)	23	41%	(26%-52%)	*
Lamoille - LCMH	30	16	53%	(34%-72%)	12	40%	(18%-55%)	*
Northeast - NKHS	35	26	74%	(50%-70%)	17	49%	(29%-49%)	*
Northwest- NCSS	71	42	59%	(59%-90%)	25	35%	(34%-69%)	
Orange - CMC	71	50	70%	(63%-84%)	28	39%	(32%-55%)	*
Rutland - RMHS	47	33	70%	(59%-86%)	14	30%	(14%-41%)	*
Southeast- HCRS	92	55	60%	(36%-67%)	35	38%	(14%-42%)	*
Washington - WCMH	40	27	68%	(52%-83%)	13	33%	(22%-53%)	*
Statewide	539	347	64%		198	37%		

<sup>\*</sup> Denotes that parents made significantly more positive than negative comments (p<.05)

Figure 9

Comparison of Scales from 2002, 2006 and 2008 Surveys of Child and Adolescent Mental Health Programs by Parents of Children Served in Vermont during 2001–2002, 2005 and 2007

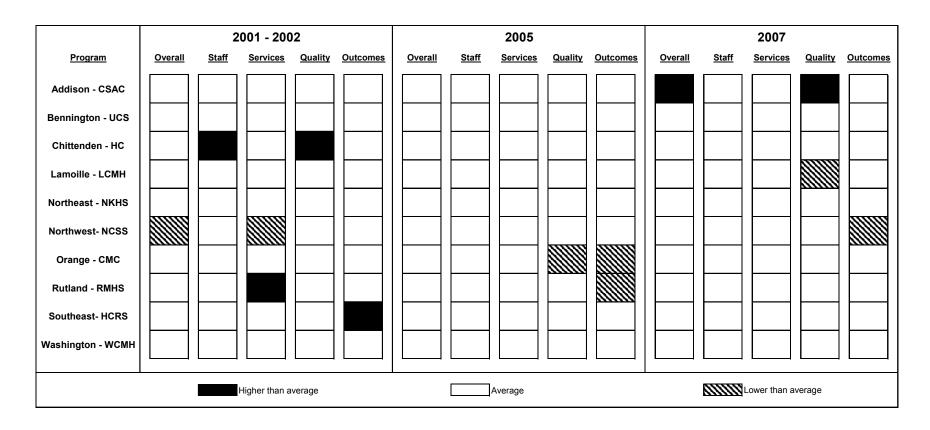


40

Point-in-Time Comparisons
Positive Evaluations of Child and Adolescent Mental Health Programs

Figure 10

By Parents of Children Served in Vermont During 2001–2002, 2005 and 2007



## **APPENDIX VII:**

## **Child and Adolescent Mental Health Programs in Vermont**

This report provides assessments of the ten regional child and adolescent mental health programs that are designated by the Vermont Department of Health's Department of Mental Health. Child and adolescent mental health programs serve children and families who are undergoing emotional or psychological distress or are having problems adjusting to changing life situations. These programs primarily provide outpatient services (individual, group and family therapy, and diagnostic services), although some agencies also provide residential services for children and adolescents who have a severe emotional disturbance.

Throughout this report, these child and adolescent mental health programs have been referred to by the name of the region that they serve. The full name and business office location of the designated agency with which each of these programs is associated are provided below. Additional information about these programs can be found at: http://healthvermont.gov/mh/providers/provider-list.aspx

Addison Counseling Service of Addison County (CSAC) in Middlebury.

Bennington United Counseling Services (UCS) in Bennington.

Chittenden HowardCenter (HC) in Burlington.

Lamoille County Mental Health Services (LCMH) in Morrisville.

Northeast Kingdom Human Services (NKHS) in Newport and St.

Johnsbury.

Northwest Counseling and Support Services (NCSS) in St. Albans.

Orange Clara Martin Center (CMC) in Randolph.

Rutland Rutland Mental Health Services (RMHS) in Rutland.

Southeast Health Care & Rehabilitation Services of Southeastern Vermont

(HCRS) in Springfield.

Washington Washington County Mental Health Services (WCMH) in Berlin and

Barre.